## 2023 年度 関西学院大学 海外客員教員(招聘A)成果報告書

書式 2

(適宜行追加可 Additional lines can be added as needed)

受入担当	所属・職	国際教育・協力センター・教授
教員	氏名	Hennings Matthias
海外客員	所属・職	トリニティ大学ナイドルフビジネススクール准教授
教員	氏名	コラソ ホルヘ アドリアン
招聘目	的	✓ 授業担当及び研究 2. 共同研究 3. 特別枠 (いずれかに○)
招聘欺	間	2023年5月28日~2023年8月22日
成果報	d告 ·	Course titles:
Achievement	t Report	1. (JSC) Japanese Production System in Context
以下の内容を日本	語か英語で記	
載して下さい。 Please describe t		
in Japanese or En	g i i oli.	In accordance with my original application, I designed and delivered two
1. 授業担当及び 		courses to be taught during the Summer period at KGU. The first course,
Teaching classes a (1)授業科目名	and research	titled "The Japanese Production System in Context," was offered to Summer
Course titles		School students, including participants from Trinity University's Summer
<ul><li>(2)授業担当の</li></ul>	成果	School and two KGU students. The second course, "Lean and Supply Chain
The achievement of the		Management in Japan," was exclusively for KGU students.
classes in which	you are in	
Research Details		During the first class, I provided an overview of the key concepts and
(4)研究の成果 Research achievement		techniques associated with the Lean system (specifically, the Toyota
2. 共同研究		Production System - TPS) and its relevance to Japanese culture and daily
Joint research		life. Students actively participated by delivering presentations that
(1)共同研究の内容 Details of joint research		showcased the cultural influences on various TPS techniques. With the
(2) 共同研究のp		support of KGU, we organized a trip to Nagoya, where students attended
Joint research ac 3.特別枠 Spec		a lecture by Toyota employees on Toyota's Production System and their
(1)活動内容		overall business strategy, particularly focusing on sustainability and
Activity Detai (2)成果 Achiev		electric vehicle manufacturing. After the presentation, students
		analyzed and discussed the pros and cons of Toyota's sustainability and
		EV strategies, comparing them to those of other car manufacturers.
		Additionally, they examined the speaker's comments on the current
		strengths of their TPS, backed by evidence in the form of photographs
		and brochures collected from the Toyota Museum of Technology.

studies. Students conducted research on specific companies and developed consulting projects that analyzed and provided recommendations for relevant supply chain management issues. Some of the cases they tackled included the supply chain disruptions at Nissan due to COVID in South East Asia, particularly in India. Another student explored supply chain management and corporate governance at Nissan before and after the merger with Renault. A third student presented solutions to ethical issues in supply chains, focusing on unethical suppliers employing child labor in material production. These examples highlight the skills and capabilities developed by KGU students during the course.
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capabilities developed by KGU students during the course.
As part of my research, as mentioned in the application, I conducted
interviews with Japanese companies, ranging from small artisan shops to
large heavy industries. The interviews focused on understanding the
nature and values of their production systems and the extent to which
they incorporated the Toyota Production System or Lean System into their
operations. Further interviews are planned to compile a comprehensive
database that will shed light on the modern evolution of production
systems across various industries in Japan. This qualitative research
project is a key aspect of my work, and I express my gratitude to KGU
for providing me with the opportunity to be in Japan and conduct face-
to-face interviews with industry managers.
受入担当教員コメント コラソ先生の訪問の目的は達成されたと思います。関西学院大学と他の学生
(日本語で記載) は、日本の生産システムとサプライチェーン管理の問題を批判的に分析するた
めの貴重な知識とツールを獲得しました。さらに、研究論文用に定性的なデー
タが収集されています。このような機会を与えてくださった関西学院大学に感
謝いたします。

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